

ALEXANDRA MARINE AND GENERAL HOSPITAL
FINANCIAL STATEMENTS
MARCH 31, 2026

SEEBACH & COMPANY
Chartered Professional Accountants



Alexandra Marine and General Hospital
120 Napier Street
Goderich, ON N7A 1W5
T 519-524-8323 | F 519-524-8504

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The accompanying financial statements of Alexandra Marine and General Hospital (the "Hospital") are the responsibility of the Hospital's management and have been prepared in accordance with Canadian public sector accounting standards, established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada, as described in Note 1 to the financial statements.

The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Hospital's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded from loss, transactions are properly authorized and recorded, and reliable information is available on a timely basis for preparation of the financial statements. These statements are monitored and evaluated by the Hospital's management. The Board of Directors meets with management and the external auditor to review the financial statements and discuss and significant financial reporting or internal control matters prior to their approval.

The financial statements have been audited by Seebach & Company, independent external auditors appointed by the Hospital. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Hospital's financial statements.

ALEXANDRA MARINE AND GENERAL HOSPITAL

A handwritten signature in black ink, appearing to read "Jimmy Trieu".

Jimmy Trieu
President & Chief Executive Officer

A handwritten signature in black ink, appearing to read "Rob Lovecky".

Rob Lovecky, CPA, CMA, MEng
Vice President, Finance CFO

June 25, 2026

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Alexandra Marine and General Hospital

Opinion

We have audited the accompanying financial statements of Alexandra Marine and General Hospital ("the Hospital"), which are comprised of the balance sheet as at March 31, 2026 and the operating fund statement of revenue and expenses and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as at March 31, 2026, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAB).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Seebach & Company

Chartered Professional Accountants
Licensed Public Accountants

Clinton, Ontario
June 25, 2026

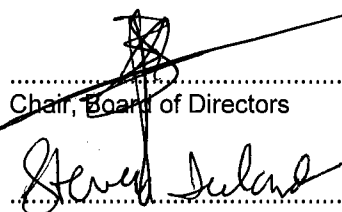
ALEXANDRA MARINE AND GENERAL HOSPITAL
BALANCE SHEET

See Accompanying Notes to Financial Statements

As at March 31	2026	2025
ASSETS		
Current assets		
Cash	4,272,317	4,147,948
Accounts receivable	1,759,727	2,074,458
Inventories	422,386	441,659
Prepaid expenses	157,965	182,150
	<u>6,612,395</u>	<u>6,846,215</u>
Capital assets, net book value (note 3)	14,720,690	15,374,679
	<u>\$ 21,333,085</u>	<u>\$ 22,220,894</u>
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable and accrued liabilities (note 4)	5,720,002	4,248,867
Employee future benefits (note 6)	207,100	207,100
Deferred revenue	68,643	59,937
	<u>5,995,745</u>	<u>4,515,904</u>
Long term liabilities		
Deferred capital contributions (note 5)	7,888,188	8,298,039
Employee future benefits (note 6)	1,666,300	1,585,400
Asset retirement obligation (note 9)	219,268	210,901
	<u>15,769,501</u>	<u>14,610,244</u>
Net assets		
Invested in capital assets	6,832,502	7,076,640
Unrestricted	(1,268,918)	534,010
	<u>5,563,584</u>	<u>7,610,650</u>
	<u>\$ 21,333,085</u>	<u>\$ 22,220,894</u>

On behalf of the board of governors:

.....
Chair, Board of Directors


.....
Chair, Audit Committee

ALEXANDRA MARINE AND GENERAL HOSPITAL
OPERATING FUND STATEMENT OF REVENUE AND EXPENSES

See Accompanying Notes to Financial Statements

For the Year Ended March 31	2026	2025
Revenue		
Ontario Health base funding	25,020,245	24,351,338
One time funding	1,215,777	1,863,734
MOH/ OH recoveries	-	(4,977)
Other MOH funding	4,537,826	3,171,374
Paymaster funding	474,662	448,418
Other votes funding (note 8)	2,028,662	1,914,543
Cancer Care Ontario (Ontario Health)	64,839	89,164
Recoveries and miscellaneous	2,798,279	2,925,871
OHIP revenue	2,699,167	2,186,237
Differential and copayment	159,890	211,344
Amortization of deferred capital contributions - equipment	1,073,540	1,130,215
	<u>40,072,887</u>	<u>38,287,261</u>
Expenses		
Salaries and benefits	24,831,461	22,999,339
Medical staff remuneration	6,909,686	5,829,760
Supplies and other expenses	5,022,649	4,993,299
Medical and surgical supplies	867,806	827,636
Drugs and medical gases	586,808	531,152
Other votes expenses (note 8)	2,144,091	2,007,832
Depreciation - equipment	1,351,811	1,318,729
	<u>41,714,312</u>	<u>38,507,747</u>
Excess (deficiency) of revenue over expenses from Hospital operations	<u>(1,641,425)</u>	<u>(220,486)</u>
Other items affecting operations		
Amortization of deferred capital contributions - building and building service equipment	367,536	387,472
Depreciation - building and building service equipment	(773,177)	(798,712)
	<u>(405,641)</u>	<u>(411,240)</u>
Excess (deficiency) of revenue over expenses for the year	<u><u>(\$ 2,047,066)</u></u>	<u><u>(\$ 631,726)</u></u>

ALEXANDRA MARINE AND GENERAL HOSPITAL**STATEMENT OF CHANGES IN NET ASSETS**

See Accompanying Notes to Financial Statements

For the Year Ended March 31	2026		2025	
	Invested in Capital Assets	Unrestricted	Total	Total
Balance, beginning of year	7,076,640	534,010	7,610,650	8,242,376
Excess (deficiency) of revenues over expenses	(675,545)	(1,371,521)	(2,047,066)	(631,726)
Transfer between funds	431,407	(431,407)	-	-
Balance, end of year	<u>6,832,502</u>	<u>(1,268,918)</u>	<u>\$ 5,563,584</u>	<u>\$ 7,610,650</u>

ALEXANDRA MARINE AND GENERAL HOSPITAL
OPERATING FUND STATEMENT OF CASH FLOWS

See Accompanying Notes to Financial Statements

For the Year Ended March 31	2026	2025
Operating activities		
Excess of revenue over expenses for the year	(2,047,066)	(631,726)
Items not requiring (not providing) cash		
Depreciation expense	2,116,621	2,110,962
Amortization of deferred capital grants and donations	(1,441,076)	(1,517,687)
Accretion of asset retirement obligation	8,367	6,479
Working capital provided from operations	(1,363,154)	(31,972)
Cash provided from (used for) changes in operational balances		
Accounts receivable	314,731	1,855,782
Inventory	19,273	(25,831)
Prepaid expenses	24,185	44,656
Accounts payable and accrued liabilities	1,471,135	(1,856,021)
Employee future benefits - current	-	6,200
Deferred revenue	8,706	55,574
Cash provided from (used for) operating activities	<u>474,876</u>	<u>48,388</u>
Investing activities		
Acquisition of capital assets	(1,462,632)	(2,265,570)
	<u>(1,462,632)</u>	<u>(2,265,570)</u>
Financing activities		
Deferred building and equipment grants and donations	1,031,225	1,261,264
Employee future benefits - long-term	80,900	77,300
	<u>1,112,125</u>	<u>1,338,564</u>
Increase (decrease) in cash	124,369	(878,618)
Cash, beginning of year	<u>4,147,948</u>	<u>5,026,566</u>
Cash, end of year	<u>\$ 4,272,317</u>	<u>\$ 4,147,948</u>

ALEXANDRA MARINE AND GENERAL HOSPITAL

NOTES TO FINANCIAL STATEMENTS

For the Year Ended March 31, 2026

Alexandra Marine and General Hospital was incorporated by letters patent under the Ontario Business Corporations Act on June 3, 1901.

The Hospital is principally involved in providing health care services to the residents of the Town of Goderich and surrounding municipalities of Huron County. The Hospital is incorporated without share capital under the Corporations Act (Ontario) and is a charitable organization within the meaning of the Income Tax Act (Canada).

1. Significant accounting policies

The financial statements have been prepared in accordance with the Public Sector Accounting Handbook ("PS") which sets out Canadian generally accepted accounting principles ("GAAP") for government not-for-profit organizations ("GNPOs") in Canada. The Hospital has chosen to use the standards specified for GNPOs set out in PS 4200 to PS 4270. The significant accounting policies are summarized as follows:

a) Revenue recognition

The Hospital follows the deferral method of accounting for contributions that include donations and government grants.

The Hospital is primarily funded by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health ("MOH") and Ontario Health ("OH").

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of the accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect arrangements with the Ministry of Health with respect to the year ended March 31, 2026.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets including restricted cash are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Revenue from the insurance plans, preferred accommodations, and marketed services is recognized when the goods are sold or the service is provided, the amounts can be reasonably estimated and collection is reasonably assured.

b) Inventories

Inventories are recorded at the lower of average cost and net realizable value. Cost comprises all costs to purchase, convert and any other costs incurred in bringing the inventories to their present location and condition.

c) Capital assets

Capital assets are recorded at cost. Assets are depreciated over their estimated useful lives using the following rates on a straight-line basis:

Land improvements	10 - 20 years
Buildings	20 - 50 years
Building service equipment	10 - 25 years
Equipment	5 - 10 years
Information technology equipment	3 - 5 years

Construction in progress is not depreciated until construction is complete and the facilities are placed into use.

ALEXANDRA MARINE AND GENERAL HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

1. Significant accounting policies (continued)

d) Contributed services

Volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

e) Employee future benefits

The benefit obligation is amortized over the average remaining service period of the active employees. The cost of retirement benefits earned by employees is actuarially determined using the projected unit method pro-rated on service and management's best estimate of retirement ages of employees and expected health and dental care costs.

f) Use of estimates

The preparation of the financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reporting amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of capital assets; valuation of receivables, inventories; and obligations related to employee future benefits and asset retirement obligations. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in operations in the year in which they are known.

g) Financial instruments

The financial instruments are classified into one of five categories: held-for-trading, held-to-maturity, loans and receivables, available-for-sale financial assets or other financial liabilities. All financial instruments are measured in the balance sheet at fair value except for loans and receivables, held-to-maturity investments and other financial liabilities which are measured at amortized cost. Subsequent measurement and changes in fair value will depend on their initial classification, as follows: held-for-trading financial assets are measured at fair value and changes in fair value are recognized in net earnings; available-for-sale financial instruments are measured at fair value with unrealized changes in fair value recorded in the statement of changes in net assets until the investment is derecognized or impaired at which time the amounts would be recorded in the operating fund statement of revenue and expenses.

ALEXANDRA MARINE AND GENERAL HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

1. Significant accounting policies (continued)

g) Financial instruments (continued)

In accordance with the Canadian Public Sector Accounting Standards the Hospital has undertaken the following:

- (i) Designated cash and short-term investments as held-for-trading, being measured at fair value.
- (ii) Accounts receivable are classified as loans and receivables, which are measured at amortized cost.
- (iii) Marketable securities are designated as available-for-sale, which are recorded at fair value.
- (iv) Accounts payable and accrued liabilities and long-term debt are classified as other financial liabilities, which are measured at amortized cost.

No financial statement recognition is given to embedded derivatives or non-financial contracts with derivative characteristics.

The Hospital also complies with PS 3450, "Financial Instruments", for the presentation and disclosure of financial instruments and non-financial derivatives.

The Hospital has elected to account for transactions as at the trade date.

h) Funding adjustments

The Hospital receives grants from the MOH and OH for specific services. Pursuant to the related agreements, if the Hospital does not meet specified levels of activity, the MOH or OH is entitled to seek refunds. Should any amounts become refundable, the refunds would be charged to operations in the period in which the refund is determined to be payable. Should programs and activities incur a deficit, the Hospital records any recoveries thereon in the period in which collection is received.

2. Restricted investments

Restricted investments reflect the investment of unused donations received from donors, restricted for future Hospital expenditures, and interest earned on those contributions.

The Hospital currently holds no investments.

3. Capital assets

	Cost	Accumulated Depreciation	Net Book Value 2026	Net Book Value 2025
Land	153,868	-	153,868	153,868
Land improvements	208,494	192,294	16,200	29,476
Buildings	20,122,384	10,359,878	9,762,506	9,267,967
Building service equipment	5,928,721	4,991,261	937,460	1,086,432
Equipment	13,751,111	10,161,941	3,589,170	4,361,096
Information technology hardware/software	4,480,955	4,219,469	261,486	475,840
	<u>\$ 44,645,533</u>	<u>\$ 29,924,843</u>	<u>\$ 14,720,690</u>	<u>\$ 15,374,679</u>

ALEXANDRA MARINE AND GENERAL HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

4. Accounts payable and accrued liabilities

Accounts payable and accrued liabilities consist of:

	2026	2025
Trade payables	2,063,250	1,492,954
Salaries and deductions payable	1,740,366	1,445,722
Accrued vacation and statutory holiday payable	974,865	852,481
Other liabilities	941,521	457,710
	<u>\$ 5,720,002</u>	<u>\$ 4,248,867</u>

5. Deferred capital contributions related to capital assets

Deferred capital contributions related to capital assets represent the unamortized amount received for the purchase of capital assets and consists of the following:

	2026	2025
Balance, beginning of year	8,298,039	8,554,462
Additional contributions	1,031,225	1,261,264
Less: Amounts amortized to revenue	(1,441,076)	(1,517,687)
Less: Net value of disposals	-	-
Balance, end of year	<u>\$ 7,888,188</u>	<u>\$ 8,298,039</u>

6. Employee future benefits

The Alexandra Marine and General Hospital provides extended health care, dental and semi-private benefits to eligible retired employees. An independent actuarial study of the post-retirement benefits has been undertaken. The most recent valuation of the employee future benefits was prepared as at March 31, 2026.

At March 31, 2026 the Hospital's accrued benefit obligation related to post-retirement benefit plans was \$1,873,400 (2025: \$1,792,500), as detailed in the table below.

	2026	2025
Balance, beginning of year	1,792,500	1,709,000
Benefit cost	207,100	200,900
Contributions by the Hospital	(126,200)	(117,400)
Balance, end of year	1,873,400	1,792,500
Less: current portion	207,100	207,100
Long-term accrued benefit liability	<u>\$ 1,666,300</u>	<u>\$ 1,585,400</u>

The significant actuarial assumptions adopted in estimating the Hospital's accrued benefit obligations are as follows:

	2026	2025
Discount rate		
Beginning of year	3.95%	3.95%
End of year	3.95%	3.95%
General inflation	CPI rate is used	

ALEXANDRA MARINE AND GENERAL HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

7. Invested in capital assets

a) Net assets invested in capital assets are calculated as follows:

	2026	2025
Capital assets, net book value	14,720,690	15,374,679
Amounts financed by:		
Deferred capital contributions	<u>(7,888,188)</u>	<u>(8,298,039)</u>
	<u>\$ 6,832,502</u>	<u>\$ 7,076,640</u>

b) Change in net assets invested in capital assets is calculated as follows:

	2026	2025
Excess of expenses over revenues:		
Gain on disposal of capital assets	-	-
Amortization of deferred capital contributions related to capital assets	1,441,076	1,517,687
Depreciation of capital assets	<u>(2,116,621)</u>	<u>(2,110,962)</u>
	<u>\$ (675,545)</u>	<u>\$ (593,275)</u>
Net change in investments in capital assets:		
Purchase of capital assets	1,462,632	2,265,570
Capital assets funded by deferred capital contributions	<u>(1,031,225)</u>	<u>(1,261,264)</u>
Proceeds on disposal of capital assets	<u>-</u>	<u>-</u>
	<u>\$ 431,407</u>	<u>\$ 1,004,306</u>

8. Other votes

The Alexandra Marine and General Hospital operates programming which is funded separately from general hospital operations. The OH funds the Community Mental Health Program (CMHP) and the Ministry of Children and Youth Services (MCYS) funds the Preschool Speech and Language Program (PSLP).

	2026	2025
Revenues		
Community Mental Health Program	1,782,999	1,702,716
Preschool Speech and Language Program	<u>215,639</u>	<u>211,827</u>
	<u>\$ 1,998,638</u>	<u>\$ 1,914,543</u>
Expenses		
Community Mental Health Program	1,835,387	1,761,339
Preschool Speech and Language Program	<u>252,039</u>	<u>246,493</u>
	<u>\$ 2,087,426</u>	<u>\$ 2,007,832</u>
Other Votes Net Surplus/(Deficit)	<u>\$ (88,788)</u>	<u>\$ (93,289)</u>

ALEXANDRA MARINE AND GENERAL HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

9. Asset retirement obligation (ARO)

Legal liabilities exist for the removal and disposal of asbestos and other environmentally hazardous materials within some Hospital owned properties and buildings that will undergo major renovations, upgrades, or demolition in the future. The obligation has been measured at current cost as the timing of future cash flows cannot be reasonably determined.

	2026	2025
Asset retirement obligations, beginning of year	210,901	204,422
Accretion expense during the year	<u>8,367</u>	<u>6,479</u>
Asset retirement obligations, end of year	<u>\$ 219,268</u>	<u>\$ 210,901</u>

10. Pension plan

Employees of the Hospital are eligible to be members of the Hospitals of Ontario Pension Plan (HOOPP) which is a multi-employer final average pay contributory pension plan. Contributions made to the Plan during the year by the Hospital amounted to \$1,682,493 (2025: \$1,563,205) and are included in the operating fund statement of revenue and expenses.

11. Related party transactions

The Hospital has an agreement with South Huron Hospital in sharing staff resources and other operating costs. These services to run hospital operations result in charges of \$61,079 (2025: \$75,218) from South Huron Hospital. The Hospital provided services to South Huron Hospital which resulted in recoveries of \$1,244,350 (2025: \$1,515,150). At March 31, 2026, accounts payable includes \$5,700 (2025: \$6,315) that is due to South Huron Hospital. At March 31, 2026, accounts receivable includes \$92,630 (2025: \$115,604) that is due from South Huron Hospital. These transactions are in the normal course of operations and are measured at the exchange amount of consideration established and agreed to by the related parties.

12. Economic interest

The Hospital has an economic interest in Alexandra Marine and General Hospital Foundation. The Foundation is an independent corporation incorporated without share capital which has its own independent Board of Directors and is a registered charity under the Income Tax Act. The Foundation was established to raise funds for the use of the Hospital. Donations received by the Hospital during the year were \$401,844 (2025: \$623,815).

13. Financial risks and concentration of credit risks

The Hospital is exposed to a range of financial risks including market risk, interest rate risk, credit risk and liquidity risk. The Hospital manages these risks in accordance with its internal policies.

Credit risk

Credit risk refers to the risk that a counterpart may default on its contractual obligations resulting in a financial loss. The Hospital is exposed to credit risk with respect to the accounts receivable.

The Hospital assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Hospital at March 31, 2026 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the operating fund statement of revenue and expenses. Subsequent recoveries of impairment losses related to accounts receivable are credited to the operating fund statement of revenue and expenses. The balance of the allowance for doubtful accounts at March 31, 2026 is \$102,930 (2025: \$88,055).

ALEXANDRA MARINE AND GENERAL HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

13. Financial risks and concentration of credit risks (continued)

Liquidity risk

Liquidity risk is the risk that the Hospital will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Hospital manages its liquidity risk by monitoring its operating requirements. The Hospital prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

There has been no significant changes to the liquidity rate risk exposure from 2025.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates will affect the Hospital's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investments.

The Hospital is not exposed to market risk.

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

At March 31, 2026, the Hospital has no long-term debt, with only the advances under the bank credit facility subject to fluctuations from market rates.

There has been no change to the interest rate risk exposure from 2025.